Executive Board Meeting Agenda

I. Call to Order
   • Validation of voting members present [accept designees, if required]
   • Introductions
   • *Approval of minutes from 1/15/20 Executive Board Meeting

II. Financial
   • *Budget Report (January 2020)
   • Expenditure Requests
   • Management and Administration

III. Business
   • *Approval of General Membership Requests (as of 2/15/20)
   • Shelter-in-Place Training and Exercise Update (conduct on 2/25/20)
   • Coalition Surge Test Exercise Update (conduct on 3/11/20)
   • EMAG Conference (4/15 to 4/17 in Savannah, GA)
   • Guest Speaker - Kirby Wedekind, Protective Security Advisor – Northeast Florida
     Cybersecurity and Infrastructure Security Agency
   • Guest Speaker - William G. (Billy) Estep, Critical Integrated Solutions, Inc.
     Evacuation & Transportation Alternative Plan
   • Request Change of March Meeting Date
   • Upcoming Events
     o Infectious Disease Workshop – 3/3/20
     o Personal Protective Measures for Biological Events (PER-320) – 3/3/20
     o Active Assailant Tabletop Exercises - 3/5/20, 4/1/20, & 4/28/20
     o Hospital Incident Command Systems (HICS) – 4/10/20
     o Medical Management of CBRNE Events (PER-211) – 5/26/20 & 5/27/20
     o Nursing Home Incident Command Systems (NHICS) – 5/28/20

IV. Member Reports
   • Board Member Reports
   • Open Discussion

VII. Adjourn

Webinar Link – https://global.gotomeeting.com/join/651706837
Conference #: 1 (646) 749-3122
Access Code: 651-706-837 #
Executive Board

A quorum is 50% of the total voting membership (Executive Board)

Six Voting Members = Quorum

Membership by County
- Baker – 1
- Clay – 2
- Duval – 2
- Flagler - 2
- Nassau – 1
- St. Johns – 2
- At Large – 2
TOTAL = 12

Tiebreak Vote
Regional Emergency Response Advisor

NEFLHCC Executive Board

Chair: Rich Ward, Hospitals
Vice-Chair: Tim Connor, Emergency Management
Secretary/Treasurer: Kristy Siebert, Home Health

6 County Reps
- Baker County
  Jordan Duncan
- Clay County
  Sonny Rodgers
- Duval County
  Richard Ward
- Flagler County
  Suzette Reese
- Nassau County
  Ronnie Nessler
- St. Johns County
  Noreen Nickola-Williams

4 Discipline Reps
- Emergency Management
  Tim Connor
- EMS
  Joe Stores
- Hospital
  Rich Ward
- Public Health
  Robert Snyder

2 At-Large Reps
- Long Term Care
  Jeff Markulik
- Home Health
  Kristy Siebert

* As of 2/19/2020
## Northeast Florida Healthcare Coalition Voting Members & Designated Alternates (2/19/2020)

**Six Voting Members = Quorum**

<table>
<thead>
<tr>
<th>Representation</th>
<th>Voting Member</th>
<th>Alternate Name</th>
<th>Alternate's Agency</th>
<th>Appointing Authority</th>
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<td>Jordan Duncan</td>
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<td>Luis Herrera</td>
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<td>Century Ambulance</td>
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<td>Rich Ward</td>
<td>Dave Chapman</td>
<td>Ascension St. Vincent’s</td>
<td>First Coast Disaster Council</td>
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<td>Public Health</td>
<td>Robert Snyder</td>
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<td>Jeff Markulik</td>
<td>Micah Barth</td>
<td>River Garden Hebrew Home</td>
<td>Florida Healthcare - District</td>
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<td>Kristy Siebert</td>
<td>Theresa Gates</td>
<td>Beyond Home Health Care Services</td>
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**Chair: Rich Ward, Hospitals**

**Vice-Chair: Tim Connor, Emergency Management**

**Secretary/Treasurer: Kristy Siebert, Home Health**
The January Executive Board meeting of the Northeast Florida Healthcare Coalition was held in Bryan Auditorium at Ascension St. Vincent’s - Southside in Jacksonville, Florida at 1:00pm on Wednesday, January 15, 2020.

CALL TO ORDER

The meeting was called to order by Treasurer/Secretary Kristy Siebert (Home Health) with a validation of a quorum, with the following Board members present:

Baker County – Jordan Duncan  
Duval County – Winston Gibbs (alternate)  
Nassau County – Ronnie Nessler  
St. Johns County – Noreen Nickola-Williams  
Hospitals – Dave Chapman (alternate)  
Long Term Care – Jeff Markulik  
Home Health – Kristy Siebert

Absent  
Clay County – Sonny Rodgers  
Flagler County – Suzette Reese  
Emergency Management – Tim Connor  
EMS – Joe Stores  
Public Health – Robert Snyder

A sign in sheet was collected for all other attendees.

Introductions
Ms. Siebert called for introductions.

Approval of Minutes
The minutes from the December 18, 2019 meeting were provided as part of the meeting packet, which included the sign-in sheets from that meeting.

Ms. Siebert called for a motion for approval of the December 18, 2019 meeting minutes. Dave Chapman moved approval; second by Ronnie Nessler. Motion carried.

FINANCIAL

*Budget Report
The finance report for December 2019 was presented by Secretary/Treasurer Kristy Siebert.

With no questions, Ms. Siebert called for a motion to accept the December 2019 budget report. Ronnie Nessler moved approval; second by Dave Chapman. Motion carried.

*Expenditure Requests
Management and Administration Update

- **Qualified Vendors** – Coalition staff is currently working with four (4) vendors on contract items for the Coalition. Those programs will be discussed later in the agenda.

- **Shelter-in-Place Training** – Coalition staff provided a brief update on the current SIP training and exercise program. This is an agenda item for discussion later in the agenda.

- **Coalition Surge Test Exercise** – Coalition staff provided an update on the status of the annual CST Exercise. This is a topic of discussion later in the agenda.

**BUSINESS**

*Approval of General Membership Requests*

As required in the bylaws, the Board must approve all membership requests. There have been eighteen (18) membership requests since the last meeting. The list was provided in the meeting packet.

*A motion was made by Noreen Nickola-Williams and seconded by Dave Chapman to approve the membership list as presented. Motion carried.*

**Shelter-in-Place Training and Exercise Update**

Coalition staff, in partnership with Tyler Nolen of the Northeast Florida Local Emergency Planning Committee, has begun shelter-in-place training programs in Duval, Flagler, Nassau, and St. Johns Counties. A total of 62 people has attended SIP training to date. Staff will continue training events in Baker, Clay, and Putnam counties in January.

Once the training portion is complete, staff will pivot to the exercise component of this program delivery.

**Coalition Programs – Update**

1. Jurisdictional Risk Assessment (JRA)
2. Strategic Plan
3. Coalition Continuity of Operation Plan (COOP Plan)

Coalition staff will be completing items 1, 2, and 3 for the program year. The JRA is due for an annual update, which staff will begin shortly. February’s Executive Board meeting will be dedicated to a strategic planning session in preparation for the plan update. The COOP plan is currently in draft form and needs to be completed. All three plans will be brought before the Executive Board by June 2020 for their review and approval.

4. Infectious Diseases Best Practices
Coalition staff will be sending out a survey to members regarding their infectious disease plans and resources. Once complete, the Coalition in Region 3 will be hosting infectious diseases best practice workshops March 3 thru March 5 within the district. The final report will be reviewed and approved by the Executive Board before July 2020.

5. Evacuation and Transportation Alternative Inventory

Work has begun on the inventory of medical transportation service providers in the region. The contractor will be contacting traditional public and private providers, as well as investigating non-traditional providers to determine if they could be activated in a time of need. The Inventory should be completed by June 2020.

6. Active Assailant Tabletop Exercises

The Coalition has contracted for six (6) tabletop exercises to be offered in the region. Staff is currently working on logistics to finalize times and dates for delivery. Staff will develop registration pages and promote the upcoming exercises in the next couple of weeks.

7. HICS/NHICS Class

The Coalition has coordinated Hospital Incident Command System (HICS) and Nursing Home Incident Command Systems (NHICS) courses for the region. Staff has posted them on the website and will push out notifications of the courses this next week.

Coalition Surge Test Exercise Kickoff for 2020

Staff provided an overview of the Coalition Surge Test requirements. A kickoff webinar was conducted on January 10th for hospitals interested in participating. Staff will spend the next week coordinating exercise participation from the hospital sector, as well as developing assessor teams to evaluate participating entities.

Upcoming Events

The Coalition will be conducting multiple training and exercise opportunities in the coming months. Training and exercise opportunities will be posted on the “Training and Exercise” tab of the Coalition’s website (http://www.neflhcc.org/Training_Exercises.html), as well as distributed through our newsletters and direct emails from staff.

- Disaster Mental Health Recovery & Response Workshop
  WJCT Building in Jacksonville on January 29 & 30

- COOP Plan Development Workshop
  Clay County Emergency Operations Center 2/11/2020

- 2020 Shelter-in-Place Training & Community-Based Exercise (HazMat)

The Northeast Florida Healthcare Coalition (HCC) and Northeast Florida Local Emergency Planning Committee for Hazardous Materials (LEPC) have partnered to implement a pilot training and exercise program. The goal of this pilot program is to enhance shelter-in-place capabilities of healthcare facilities and community organizations for a hazardous materials incident.
Healthcare facilities and other organizations that are interested in participating in this community-based exercise are required to fulfill the following requirements to receive a Letter of Participation from the healthcare coalition.

1. Attend an LEPC Sponsored Shelter-in-Place Training
2. Implement training at your facility
3. Conduct the Exercise on Tuesday, February 25, 2020 at 10am
4. Evaluate the Exercise

- Personal Protective Measures for Biological Events (PER 320)
  St. Vincent’s Southside – 3/3/2020

- Infectious Disease Best Practices Workshops
  3/3/2020 in Jacksonville
  3/4/2020 in Gainesville
  3/5/2020 in Ocala

- Hospital Incident Command System (HICS)
  Baptist - MD Anderson– 4/10/2020

- Medical Management of CBRNE Events (PER 211)
  Brooks Rehabilitation– 5/26 & 27/2020

- Nursing Home Incident Command Systems (NHICS)
  WJCT Building in Jacksonville on 5/28/2020

**MEMBER REPORTS**

**Board Member Reports**
None at this time.

**Open Discussion**
None at this time.

Next **Executive Board** Meeting – February 19 @ 1:00pm
St. Vincent’s Southside (Bryan Auditorium) - 4201 Belfort Rd, Jacksonville, FL 32216

Next **General Membership** Meeting – March 18 @ 1:00pm
State Laboratory and Vital Statistics Complex - 1217 N. Pearl St, Jacksonville, FL 32202
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<thead>
<tr>
<th>Name</th>
<th>Agency</th>
<th>Email Address</th>
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</thead>
<tbody>
<tr>
<td>Ronnie Nessler</td>
<td>FDOH-Wasson</td>
<td><a href="mailto:ronald.nessler@flhealth.gov">ronald.nessler@flhealth.gov</a></td>
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<tr>
<td>Michael Godwin</td>
<td>FDOH-Wasson</td>
<td><a href="mailto:michael.godwin@flhealth.gov">michael.godwin@flhealth.gov</a></td>
</tr>
<tr>
<td>Dave Chapman</td>
<td>St. Vincent's</td>
<td><a href="mailto:dave.chapman@chvareem.com">dave.chapman@chvareem.com</a></td>
</tr>
<tr>
<td>Christi Smith</td>
<td>SVR</td>
<td><a href="mailto:christi.smith@ascension.org">christi.smith@ascension.org</a></td>
</tr>
<tr>
<td>Susan Williamson</td>
<td>HCR Manorcare</td>
<td><a href="mailto:susan.williamson@chermanorcare.com">susan.williamson@chermanorcare.com</a></td>
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<td>Jennifer Silvey</td>
<td>FDOH-Dade</td>
<td><a href="mailto:jennifer.silvey@flhealth.gov">jennifer.silvey@flhealth.gov</a></td>
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<tr>
<td>Jordan Duncan</td>
<td>St. Vincent</td>
<td><a href="mailto:jordan.duncan@flhealth.gov">jordan.duncan@flhealth.gov</a></td>
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<tr>
<td>Kevin Kotsis</td>
<td>St. Vincent</td>
<td><a href="mailto:kevin.kotsis@ascension.org">kevin.kotsis@ascension.org</a></td>
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<tr>
<td>Noreen Nickel-Nimmo</td>
<td>DCH-St. Johns</td>
<td><a href="mailto:noreen.nickel-nimmo@stjohns.com">noreen.nickel-nimmo@stjohns.com</a></td>
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<tr>
<td>African Brown</td>
<td>LECOM</td>
<td><a href="mailto:african.brown@stjohns.com">african.brown@stjohns.com</a></td>
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<tr>
<td>Krist Silvey</td>
<td>St. V's HH</td>
<td><a href="mailto:kristy.silvey@hhcgroup.com">kristy.silvey@hhcgroup.com</a></td>
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<tr>
<td>John Beethea</td>
<td>MHI</td>
<td><a href="mailto:john.beethea@hhchealthcare.com">john.beethea@hhchealthcare.com</a></td>
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<tr>
<td>JTH Wornick</td>
<td>EETD</td>
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<td>Eddie Ledes</td>
<td><a href="mailto:LECET@hhcflorida.com">LECET@hhcflorida.com</a></td>
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<td>Eric Anderson</td>
<td>HCC</td>
<td><a href="mailto:eanderson@ncheva.org">eanderson@ncheva.org</a></td>
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Northeast Florida Health Care Coalition
Financial Report
As of January 2020

### NEFHCC 19/20

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<th>Revenues</th>
<th>Budget</th>
<th>January To Date</th>
<th>Project To Date</th>
<th>% of Funds</th>
<th>Funds Available</th>
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<td>State Contract</td>
<td>$ 246,151.00</td>
<td>$ 28,813.72</td>
<td>$ 125,330.81</td>
<td>51%</td>
<td>$ 120,820.19</td>
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<tr>
<td>Revenues</td>
<td>$ 246,151.00</td>
<td>$ 28,813.72</td>
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<td>51%</td>
<td>$ 120,820.19</td>
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### Expenses

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<th>% of Funds</th>
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<td>0%</td>
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### PROJECTS FY 19/20

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### Expenses

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<td>1</td>
<td>Tucker</td>
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<td>Dialysis Centers &amp; Regional Centers for Medicare &amp; Medicaid Services (CMS)-funded end-stage renal disease (ESRD) networks</td>
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<td>Khan</td>
<td>Natasha</td>
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<td>Public Health Agency</td>
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<td>3</td>
<td>John</td>
<td>Laurie</td>
<td>First Coast Surgery Center</td>
<td>Other (e.g., child care services, dental clinics, social work services, faith-based organizations)</td>
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<td>Hospital</td>
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Upcoming Events
***Infectious Disease Best Practices Workshops***

**March 3, 2020 from 1:00pm - 4:00 pm**  
WJCT Studios, 100 Festival Park Avenue, Jacksonville, FL 32202  
Registration Link: [https://infectious-disease-workshop-duval-3-3-2020.eventbrite.com](https://infectious-disease-workshop-duval-3-3-2020.eventbrite.com)

**March 4, 2020 from 1:00pm - 4:00pm**  
Haven Hospice, 4200 NW 90th Boulevard, Gainesville, FL 32606  
Registration Link: [https://infectious-disease-workshop-alachua-3-4-2020.eventbrite.com](https://infectious-disease-workshop-alachua-3-4-2020.eventbrite.com)

**March 5, 2020 from 9:00am to 12:00pm**  
Marion County Sheriff’s Office, 692 NW 30th Ave, Ocala, FL 34475  
Registration Link: [https://infectious-disease-workshop-marion-3-5-2020.eventbrite.com](https://infectious-disease-workshop-marion-3-5-2020.eventbrite.com)

Recent occurrences and outbreaks of infectious diseases such as influenza, Ebola and the 2019 Novel Coronavirus (2019-nCoV) have illustrated the importance of using effective infection control measures.

The Healthcare Coalition’s in north Florida are working to develop an **Infectious Disease and Infection Control Best Practices Framework** that will provide guidelines to assist healthcare organizations and community partners in planning and training for infectious diseases.

We are hosting three **Infectious Disease Best Practices Workshops** across the region. Please mark your calendars and plan to **attend one of these workshops**.

Workshop Objectives:

- Gather infection control practitioners and other subject matter experts.
- Validate the data collected from the Infection Control Best Practices Survey.
- Create an “Infection Control Best Practices Framework.”

The final Best Practices Framework will be available to all Coalition members in June 2020. This Framework will also be used to inform the future planning, training and exercise activities of the Healthcare Coalition.

We ask you to please forward this Infectious Disease Best Practices Workshop information to anyone in your facility or workplace that may have a role in employee health or infection control e.g. HR, Safety, Risk Management, Infection Control, Epidemiology.

Thank you in advance for your input. Your participation will help to create a healthier community and more resilient healthcare system.
**Personal Protective Measures for Biological Events**

(Per 320)

March 3, 2020
8am to 5pm

Ascension St. Vincent's Southside (Bryan Auditorium)
4201 Belfort Road, Jacksonville, Florida 32216

Registration link:

This course focuses on the challenges faced by first responders and clinical health care professionals in pre-hospital and hospital environments as they deal with Personal Protective Equipment (PPE) needs and potential contamination issues while dealing with highly infectious diseases. Personal Protective Measures for Biological Events provides students with an overview of personal protective equipment (PPE), and includes an experiential learning activity (ELA) practicing donning and doffing PPE Level C. Additionally, there is a review of the different types of decontamination and an ELA practicing technical decontamination.

TOPICS:
• Hazards specific to infectious disease incidents in a health care setting
• Exposure control plans
• Best safe work practices and current guidance from the CDC and WHO
• Use and limitations of personal protective equipment (PPE)
• Donning & doffing of appropriate levels of PPE to include practice with Level C PPE
• Roles and responsibilities
• Technical decontamination processes and procedures

Participants: Responders & Receivers such as EMS, Public Health, Hospital, Private Sector Healthcare & Hospital Organizations, County/State/Federal Responders.

The ENA (Emergency Nurses Association) & the AAFP (American Association of Family Physicians) has approved this class for Nurses & Physicians to receive 8 hrs of CE’s.

This course is provided through the National Emergency Response & Rescue Training Center at Texas A&M Engineering Extension Service (TEEX).

Questions, please contact: Eric Anderson, Coalition Coordinator
Email: eanderson@nefrc.org Office: (904) 279-0880 ext. 178
Active Assailant

The HealthCare Coalition is pleased to provide an Active Assailant Tabletop Exercise series for
member organizations. Five exercise opportunities have been scheduled to assist member
organizations in complying with CMS rules regarding exercise participation.

This will be comprehensive discussion-based tabletop exercise with an open discussion led by
an exercise facilitator. The scenario will be centered on an active assailant event. Participants
will be challenged to assess their plans, policies, and procedures. Participating organizations will
walk away having identified strengths and areas for improvement within their Emergency Plan.

Exercise staff will provide participants with an After-Action Report (AAR) overview and document
template that can be completed by individual facilities.

1) March 5, 2020 from 0800 to 1200 (capped at 50 people)
   Clay County Emergency Operations Center
   2519 State Road 16 West, Green Cove Springs, FL 32043
   Registration Link: https://active-assailant-ttx-clay-3-5-2020.eventbrite.com

2) March 20, 2020 from 0800 to 1200 (capped at 50 people)
   Gainesville Regional Utility
   4747 North Main Street, Gainesville, FL 32609
   Registration Link: https://active-assailant-ttx-alachua-3-20-2020.eventbrite.com

3) April 1, 2020 from 0800 to 1200 (capped at 50 people)
   Ascension St. Vincent’s Southside
   4201 Belfort Road, Bryan Auditorium, Jacksonville, FL 32216
   Registration Link: https://active-assailant-ttx-duval-4-1-2020.eventbrite.com

4) April 7, 2020 from 0800 to 1200 (capped at 40 people)
   Gilchrist County Emergency Management
   3250 U.S. 129, Bell, FL 32619
   Registration Link: https://active-assailant-ttx-gilchrist-4-7-2020.eventbrite.com

5) April 28, 2020 from 0800 to 1200 (capped at 50 people)
   St. John County Emergency Operations Center
   100 EOC Drive, St. Augustine, FL 32092
   Registration Link: https://active-assailant-ttx-stjohns-4-28-2020.eventbrite.com

Questions, please contact: Eric Anderson, Coalition Training & Exercise Coordinator
Email: eanderson@nefrc.org Office: (904) 279-0880 ext. 178
***FREE Course***
Hospital Incident Command System (HICS)

- Date: Friday, April 10, 2020 from 0800 - 1700
- Class Size: 35 Students
- Location: Baptist MD Anderson Campus- Conference Room 3B
  1235 San Marco Blvd.
  Jacksonville, Florida 32207

Registration Link – https://hics-in-jax-4-10-20.eventbrite.com

This is an 8-hour course that provides a working foundation of the HICS concept. The course is designed to train leadership personnel on HICS Staff/General Staff primary positions and concludes with a one-hour discussion-based scenario to walk personnel through activation of their position, role, and responsibilities.

The focus of the course is on organizing the hospital team, implementing command and control measures, and decision-making. HICS is intended to help hospitals respond quickly with structure and a focused direction during any emergency. The course is delivered to meet requirements from The Joint Commission (TJC). The course facilitator will introduce participants to HICS, describe the system's principal components and to provide a rationale for hospital application of a comprehensive incident management system intended for use in both emergent and non-emergent situations. Training objectives include:

1) Reveal an increased awareness of the impact that the Incident Command System has on healthcare facilities.

2) Describe the relationship of ICS, NIMS and HICS to the healthcare facility.

3) Understand the need for hospital planning and the use of a standardized incident management system.

4) Understand the HICS model and its integration into the current hospital organization.

5) Prepare individual staff members from emergencies

***CEUs pending for RN, LPN, and ARNP who attend ***

Questions, please contact: Eric Anderson, Coalition Coordinator
Email: eanderson@nefrc.org Office: (904) 279-0880 ext. 178
***MEDICAL MANAGEMENT OF CHEMICAL, BIOLOGICAL, RADIOLOGICAL, NUCLEAR AND EXPLOSIVE (CBRNE) EVENTS (PER 211)***

May 26-27, 2020
8am to 5pm daily
Brooks Rehabilitation Hospital
3599 University Blvd. S, Jacksonville, Florida 32216

Registration link: [https://medical-management-of-cbrne-events-jacksonville.eventbrite.com](https://medical-management-of-cbrne-events-jacksonville.eventbrite.com)

What if a catastrophic event occurs? Will you be ready? Will you need a special level of protection? Is decontamination necessary? Do you have the right medications? This course answers these questions and more as you learn how to distinguish between different agents of concern that could be used in an incident. A combination of facilitated discussions, small-group exercises, human patient simulator hands-on scenarios, and traditional classroom discussions are used to present the topics. The multi-discipline make-up of the participants helps to strengthen information sharing, communications, and medical surge capabilities.

TOPICS:

- Environmental Factors & Appropriate Self-Protection Measures for First Responders & Public
- Planning for Potential Consequences of a CBRNE Incident
- Recognizing & Identifying CBRNE Agents & Their Physiological Effects on the Human Body
- Basic Decontamination Considerations
- Appropriate Triage Methods
- RAPID-Care Concepts

Participants: Responders & Receivers such as EMS, Public Health, Hospital, Private Sector Healthcare & Hospital Organizations, County/State/Federal Responders.

The ENA (Emergency Nurses Association) & the AAFP (American Association of Family Physicians) has approved this class for Nurses & Physicians to receive CE’s.

This course is provided through the National Emergency Response & Rescue Training Center at Texas A&M Engineering Extension Service (TEEX).

Questions, please contact: Eric Anderson, Coalition Coordinator
Email: eanderson@nefrc.org  Office: (904) 279-0880
***FREE Course***

Nursing Home Incident Command System (NHICS)

- Thursday, May 28, 2020 from 9am – 4pm
- Student Limit: 35 Students
- Location: WJCT Building (Boardroom)
  100 Festival Park Avenue
  Jacksonville, FL 32202

Registration - https://nhics-in-jax-5-28-20.eventbrite.com

This is a 6-hour course that provides a working foundation of the NHICS concept. This class was developed to provide planning and response guidance to nursing homes and other long-term care facilities. It describes the nursing home incident command system, which can be used by facilities regardless of size or resident care capabilities and is intended to assist with emergency planning and response efforts for all hazards.

The focus of the course is on organizing the nursing home team, implementing command and control measures, and decision making. The course is delivered to meet requirements from The Joint Commission. Training objectives include:

1) Reveal an increased awareness of the impact that the Incident Command System has on healthcare facilities

2) Describe the relationship of ICS, NIMS, and NHICS

3) Understand the need for nursing home planning and the use of a standardized incident management system

4) Understand the NHICS model and its integration into the current hospital organization

5) Prepare individual staff members for emergencies

***CEUs pending for RN, LPN, ARNP & Nursing Home Administrators who attend***

Questions, please contact: Eric Anderson, Coalition Coordinator
Email: eanderson@nefrc.org Office: (904) 279-0880 ext. 178